HARBOR REGIONAL HEALTH COMMUNITY HOSPITAL BOARD OF DIRECTORS REGULAR MEETING August 22, 2023

COMMISSIONERS (Voting)
(X) Michael Bruce, District 2
(X) Chris Thomas, District 1
(X) Scott Dilley, At Large 2
(X) Lynn Csernotta, District 3
(X) David Quigg, At Large 1
(X) Andrew Bickar, District 4
(X) John Shaw, District 5

OTHERS (Non-Voting)

- (X) Tom Jensen, CEO
- (X) Niall Foley, CFO
- (X) Julie Feller, Exec. Director Human Resources
- (X) Dr. Anne Marie Wong, CMO
- (X) Dori Unterseher, CNO
- (X) Elizabeth Tschimperle, Exec. Dir. HMG
- (X) Chris Majors, Director Public Relations
- () Dr. Charles Best, Chief of Staff
- () Dr. Eric Weppler, Chief of Staff Elect
- (X) Angel Tracy, Admin. Secretary, GHCH
- Members of the Public

EDUCATION

No August Board Education due to Commissioners' participation in a Board retreat.

CALL TO ORDER

Chairman Bruce called the meeting to order at 1:00p. Today's meeting was conducted via Zoom. A public location was provided at Timberland Library in Aberdeen for viewing the meeting.

PATIENT STORY

No patient story was read.

PUBLIC COMMENT

Chairman Bruce opened the meeting to receive public comment relating to agenda topics. No comments were brought forward or received in advance of the meeting.

CONSENT AGENDA

Submitted under the Consent Agenda were the Hospital Board Draft Minutes of July 25, 2023.

<u>ACTION</u>: A motion was made by Commissioner Quigg, seconded by Commissioner Dilley, and unanimously carried to approve the Consent Agenda.

BOARD DISCUSSION AND ACTION

Medical Staff Credentialing

Submitted was the August Medical Staff Credentialing Report for Board review and approval. The Credentials and Medical Executive Committees have performed due diligence in review and have approved the credentialing report.

ACTION: A motion was made by Commissioner Thomas, seconded by Commissioner Quigg, and unanimously carried to approve the August Credentials Report.

Chairman's Report

Board Retreat

Chairman Bruce reminded the Commissioners regarding the Board Retreat training on August 27, 28, and 29.

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WSHA Annual Conference

The annual WSHA meeting will being held for a half day on October 22 and a full day on October 23. Chairman Bruce asked the Commissioners to email him if they were interested in attending. Emails need to be received within the next couple of weeks.

COMMITTEE REPORTS

Board Quality Report

Commissioner Quigg provided report on the August Board Quality Committee meeting. Of note;

- · Reports for standing items were received;
 - Quality, Risk, and Compliance; Four DOH Surveyors began our licensing surveyor and were at the hospital for four days. More information to come from final report once received.
 - HCAHPS; Scores in several areas have improved hospital wide. Congratulations to the Emergency Department and other departments for their work.
 - Human Resources; The number of per diems decreased while the number of full time employees increased. The organization is working on the turnover rate by educating candidates on positions and tasks when they apply.

Board Finance Report

Commissioner Dilley provided report on the August Board Finance Committee meeting. Of note;

Highlights for July 2023:

- (+/-) Inpatient Volumes
 - Acute admissions up 6% from target
 - Inpatient surgical cases down 15% from target
 - Observation stays up 18% from target
- (-) Outpatient Volumes
 - OP surgical cases down 11% from target
 - Radiology visits down 11% from target
 - RHC clinic visits down 6% from target
 - HMG Specialty clinic visits down 22% from target
- (-) Payor Mix
 - Self-pay increased to 2% in July up from 1.2% YTD

Consolidated Financial Summary:

 Net Operating Revenue:
 \$ 8,091,194

 Total EBIDA Expenses:
 \$ 8,765,929

 EBIDA Gain (Loss)
 \$ 674,735

 Net Operating Gain (Loss):
 \$ (1,050,723)

 Net Income Gain (Loss):
 \$ (809,646)

Financials / Statistics:

There has been an increase in our primary Medicare payor mix

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- Agency cost is still high. CNO Unterseher was thanked for working to renegotiate the agency contracts. New graduate nurses were hired. It will take some time to train these new staff and reduce the number of travelers.
- Chairman Bruce asked if 2024 budgeting could start the Board's August Retreat. Budgeting
 is normally shared at the September Finance meeting.
- CFO Foley spoke on the new Safety Net Program adopted by the state that will increase the
 organization's revenues starting in late March, early April of 2024. The amount of
 reimbursement is taken from the Medicaid utilization from 2019. There was discussion of not
 adding this potential money to the 2024 HRH budget as it is unknown if the amount predicted
 will be the amount received.

GHCH Board Foundation Report

Commissioner Thomas provided report on the August Board Foundation Committee meetings. Of note;

- There was no quorum for the August meeting.
- July financials were discussed.
- Suggestion for some of the stocks to change accounts will go to committee to discuss at next meeting

Executive Suite Summary Report

Submitted was the Executive Suite Summary Report, as well as the HMG Provider Report for August. Of note;

- Update on Executive Assistant position. Two candidates being interviewed by end of month.
- Several employees were thanked for helping cover the different tasks that the Executive Assistant handled.

OLD BUSINESS

None.

NEW BUSINESS

GOOD OF THE ORDER

None.

PUBLIC COMMENT – General Topics

Chairman Bruce reported no public comments were received in advance of the meeting. Chairman Bruce opened the meeting to accept public comment on topics discussed in the meeting. No comments were brought forward.

ADJOURNMENT

Chairman Bruce called for meeting adjournment.

CONFIDENTIALITY; The recognition of the sensitivity of quality control and quality improvement information is of primary importance. All Quality improvement and/or Quality Control information, written or electronic, shall be entitled to all the privileges and immunities afforded under law including those privileges and immunities established under Washington's RCW 4.24 and 7.41.

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All Board members were in unanimous agreement to adjourn the meeting.

The meeting adjourned at 1:25 pm.

MINUTES AND ATTACHMENTS APPROVED AND ADOPTED THIS 22nd day of August, 2023.

ATTEST:

Angel Tracy

Administrative Secretary

Commissioner Thomas

Board Secretary