

**HARBOR REGIONAL HEALTH COMMUNITY HOSPITAL
BOARD OF DIRECTORS REGULAR MEETING
June 22, 2021**

COMMISSIONERS PRESENT

Michael Bruce, District 2
Becky Walsh, District 5
Chris Thomas, District 1
Scott Dilley, At Large 2
Lynn Csernotta, District 3
Andy Bickar, District 4

OTHERS PRESENT

Niall Foley, CFO, GHCH
Tom Jensen, CEO, GHCH
Dr. Rachel Sell, Chief of Staff Elect
Dr. Anne Marie Wong, CMO
Elizabeth Tschimperle, Exec. Dir. HMG
Chris Majors, Director Public Relations, GHCH
Cindy Reynolds, Exec. Asst., GHCH

ABSENT

David Quigg, At Large 1
Dr. Charles Best, Chief of Staff

Members of the Public

EDUCATION

The June Board Education has been postponed until July.

CALL TO ORDER

Chairman Bruce called the meeting to order at 1:00p. Due to the COVID Pandemic's ongoing restrictions, today's meeting was conducted via Zoom.

Absences

Chairman Bruce brought forward Commissioner Quigg served advance notice he would be unable to participate in this Hospital Board meeting.

ACTION: A motion was made by Commissioner Csernotta, seconded by Commissioner Walsh, and unanimously carried to approve Commissioner Quigg's absence.

CONSENT AGENDA

Submitted under the Consent Agenda were the Hospital Board Draft Minutes of May 25, 2021.

ACTION: A motion was made by Commissioner Walsh, seconded by Commissioner Csernotta, and unanimously carried to approve the Consent Agenda.

BOARD DISCUSSION AND ACTION

Medical Staff Credentialing

Submitted was the June Medical Staff Credentials Report for Board review and approval.

ACTION: A motion was made by Commissioner Walsh, seconded by Commissioner Dilley, and unanimously carried to approve the June Credentials Report.

CHAIRMAN / COMMITTEE REPORTS

Chairman's Report

None.

COMMITTEE REPORTS

Board Quality Report

Commissioner Walsh provided report on the June Board Quality Committee meeting. Of note;

- 1) Standing Items of monthly, quarterly, semi-annual reports were received and reviewed.
 - o Quality Risk and Compliance which included monthly Grievance Report, DOH Corrective Action Tracker, and DOH Audit Report.
 - o ED Left without Being Seen
 - o Sepsis
 - o Emergency Operations
 - o Family Birth Center
 - o Code Blue
- 2) Clarification was provided on Committee membership.
- 3) Patient comments through HCAHPS Surveys were presented and reviewed. The report included a full month of ED patient surveys.
- 4) The next Board Adhoc HCAHPS group is scheduled to meet this week.
- 5) LWBS ED; the number of ED patients being seen has increased and the number of LWBS patients has decreased. The CNO is investigating patient transfers as it relates to quantity and reason for transfer.
- 6) Q1 Sepsis reports show patients have been sicker upon arrival. Compliance with sepsis bundle is at 75%. Providers utilizing the sepsis bundle within EHR will be critical to alleviate any delays in sepsis identification in the ED.

Board Finance Report

Commissioner Thomas provided report on the June Board Finance Committee meeting. Of note;

Highlights for May 2021:

- (+) \$9,775M PPP Loan forgiven and recorded as non-operating revenue in May.
- (-) Outpatient Volumes
 - OP registrations 27% below target MTD; 11% below target YTD
 - ED visits 11% below target MTD; 18% below target YTD
 - OP surgical cases below target 11% MTD; 11% above target YTD
- (-) Inpatient Volumes
 - Admissions 13% below target MTD; 14% below target YTD
 - Patient Days 8% below target MTD; 15% below target YTD
 - IP surgical cases 18% below target MTD; 15% below target YTD

Consolidated Financial Summary:

Net Operating Revenue:	\$ 7,853,120
Total EBIDA Expenses:	\$ 8,106,031

EBIDA Gain (Loss)	\$ (252,911)
Net Operating Gain (Loss):	\$ (660,502)
Net Income Gain (Loss):	\$ 9,192,342

Financials / Statistics:

- COVID is still with us and volumes are not recovering as quickly as we had hoped to see in 2021.
- Notice has been received the PPP loan (\$9.8M) has been forgiven in full. These were funds received in April of 2020 which allowed the hospital to continue to operate during the beginning of the pandemic without having to resort to layoffs or long furloughs.
- Brief discussion was held on patient transfers.

Commissioner Bickar requested that the full Board Quality meeting packet be provided to Board Finance Commissioners so that finances can be aligned with Quality. Chairman Bruce indicated he will explore whether this would be appropriate given the quality compliance restrictions.

GHCH Board Foundation Report

The Board Foundation meeting is scheduled for June 28 thus report will be provided at the July Board meeting.

Executive Suite Summary Report

Submitted was the Executive Suite Summary Report, as well as the HMG Provider Report for June. Of note;

- The Mission, Vision, and Values Committee draft was provided to each Commissioner. Mr. Jensen requested Commissioners please pass along any suggested changes. The final draft will be presented at the July Board meeting.

OLD BUSINESS

None.

NEW BUSINESS

Board Education

The July Board Education will be Ms. Melanie Brandt providing presentation on HarborCrest Behavioral Health.

GOOD OF THE ORDER

None.

PUBLIC COMMENT – General Topics

Chairman Bruce reported public comment was received from Nurse Brogan. Ms. Brogan's letter to the Commissioners has been received and read by all Commissioners. Chairman Bruce concluded the letter will be attached with the official meeting minute record.

ADJOURNMENT

Chairman Bruce called for meeting adjournment.

All Board members were in unanimous agreement to adjourn the meeting.

The meeting adjourned at 1:22pm.

MINUTES AND ATTACHMENTS APPROVED AND ADOPTED THIS 27th day of July, 2021.

ATTEST:



Cindy Reynolds
Executive Assistant



Commissioner Walsh
Board Secretary