

**HARBOR REGIONAL HEALTH COMMUNITY HOSPITAL
BOARD OF DIRECTORS REGULAR MEETING
March 28, 2023**

COMMISSIONERS (Voting)

- (X) Michael Bruce, District 2
- (X) Chris Thomas, District 1
- (X) Scott Dilley, At Large 2
- (X) Lynn Csernotta, District 3
- (X) David Quigg, At Large 1
- (X) Andrew Bickar, District 4
- (X) John Shaw, District 5

OTHERS (Non-Voting)

- (X) Tom Jensen, CEO
- (X) Niall Foley, CFO
- (X) Dr. Anne Marie Wong, CMO
- (X) Dori Unterseher, CNO
- () Elizabeth Tschimperle, Exec. Dir. HMG
- () Chris Majors, Director Public Relations
- (X) Dr. Charles Best, Chief of Staff
- () Dr. Eric Wepler, Chief of Staff Elect
- (X) Cindy Reynolds, Exec. Asst.

Members of the Public

EDUCATION

There was no Board Education this month due to the Board Education Retreat that was held at the end of the month.

CALL TO ORDER

Chairman Bruce called the meeting to order at 6:05p. Today's meeting was conducted via Zoom. A public location was provided at GH College in Aberdeen for viewing the meeting.

PUBLIC COMMENT

Chairman Bruce opened the meeting to receive public comment relating to agenda topics. No comments were brought forward.

CONSENT AGENDA

Submitted under the Consent Agenda were the Hospital Board Draft Minutes of February 28, 2023.

ACTION: A motion was made by Commissioner Quigg, seconded by Commissioner Dilley, and unanimously carried to approve the Consent Agenda.

BOARD DISCUSSION AND ACTION

Medical Staff Credentialing

Submitted was the March Medical Staff Credentialing Report for Board review and approval. Chairman Bruce indicated the March Credentials report has been fully vetted by the Credentials and the Medical Executive Committees.

ACTION: A motion was made by Commissioner Thomas, seconded by Commissioner Dilley, and unanimously carried to approve the March Credentials Report.

Chairman's Report

Chairman Bruce updated the Commissioners and the public on the posting of the organization's Quality Assurance Performance Improvement Plan. This plan is part of the organization's Quality Management System and all information reported, received, discussed, or deliberated within the

Quality Management System are confidential and protected in accordance with Washington State Law and will not be posted to the organization's website. The Quality Management System overview has been posted on the website and can be viewed at www.ghcares.org/public-hospital-district.

COMMITTEE REPORTS

Board Quality Report

Commissioner Quigg provided report on the March Board Quality Committee meeting. Of note;

- Reports for standing items were received;
 - Quality, Risk, and Compliance;
 - The annual DNV Survey was conducted March 7-8.
 - Grievance reports were reviewed.
 - There were no new compliance or privacy issues.
 - Emergency Operations and LWBS;
 - There was an education effort conducted relating to LWBS, Elopement, and AMA.
 - There was a spike in pediatric visits through the respiratory season.
 - There has been a decrease in door to triage time. Dr. Mendelson, ED Medical Director, reported he is working on a provider project to improve room to doc time.
 - Sepsis
 - Cath Lab Quality Assurance
 - Human Resources
 - Mortality
 - Exposure Control Plan 2023; the updated 2023 plan was reviewed and approved.

Board Finance Report

Commissioner Dilley provided report on the March Board Finance Committee meeting. Of note;

Highlights for February 2023:

- (-) Inpatient Surgical Volumes
 - Cases down 17% from target for month; down 12% from target YTD
- (-) Length of Stay
 - Medicare LOS 7% above target; 24% above PY month
 - Other LOS 9% above target; 23% above PY month
- (-) Outpatient Volumes
 - Total outpatient registrations down 6% from target for month; down 7% YTD

Consolidated Financial Summary:

Net Operating Revenue: \$ 7,832,356

Total EBIDA Expenses:	\$ 8,300,462
EBIDA Gain (Loss)	\$ (468,106)
Net Operating Gain (Loss):	\$ (859,210)
Net Income Gain (Loss):	\$ (1,048,413)

Financials / Statistics:

- Physician vacations contributed to the decrease in the month's surgical volumes.
- There was a slight investment loss in February.
- Days in AR were elevated due to a revenue cycle problem.
- Higher patient acuity drove up Case Mix Index.

GHCH Board Foundation Report

Because the Board Foundation Report meeting is not scheduled until March 29, report out will be provided next month. Commissioner Csernotta highlighted the Foundation Gala event scheduled for Friday, May 12, starting at 5:30pm to be held at the Rotary Log Pavilion. This will be a fundraising event.

Executive Suite Summary Report

Submitted was the Executive Suite Summary Report, as well as the HMG Provider Report for March. Of note;

- The annual DNV Survey was conducted on March 7-8. Special thanks to Dr. Wong (CMO), Dori Unterseher (CNO), Nicole Simons (ED Dir), and Shannon Johnson (CCU/Med/Surg/Peds/AIS Dir).
- The Level III Trauma Re-Designation Survey was on March 8-9. Special thanks to Dr. Rowe (Trauma Medical Director) and Melanie Brandt (IC Dir and Trauma Program Manager).
- Work continued throughout the month at the legislative level which has resulted in the organization's request being listed in the budget proviso.
- A community member requested an update on roof repair on the West campus. There is an area of the roof that will be repaired during the summer months as the weather warms and dries out.

OLD BUSINESS

None.

NEW BUSINESS

Board Education

The Patient Experience Workgroup will be invited to provide the April Board Education.

GOOD OF THE ORDER

Chairman Bruce noted a patient story will be shared each month and "strategic plan" will be added as a standing agenda item.

Chairman Bruce reported an inquiry was received asking when the Commission will return to in person meetings. The Commission does intend on resuming in person meetings although an exact date has yet to be determined. When the meetings do return to in person they will be hybrid; conducted in person and via Zoom.

PUBLIC COMMENT – General Topics

Chairman Bruce reported no public comments were received in advance of the meeting. Chairman Bruce opened the meeting to accept public comment on topics discussed in the meeting. No comments were brought forward.

ADJOURNMENT

Chairman Bruce called for meeting adjournment.

All Board members were in unanimous agreement to adjourn the meeting.

The meeting adjourned at 6:31pm.

MINUTES AND ATTACHMENTS APPROVED AND ADOPTED THIS 25th day of April, 2023.

ATTEST:



Cindy Reynolds
Executive Assistant



Commissioner Thomas
Board Secretary